

# MAYORS AND THE CHALLENGE OF URBAN LEADERSHIP

Richard M. Flanagan

# Mayors And The Challenge Of Urban Leadership

**Richard Michael Flanagan**



## **Mayors And The Challenge Of Urban Leadership:**

**Mayors and the Challenge of Urban Leadership** Richard Michael Flanagan, 2004 Big city mayors rank among the most powerful and colorful politicians in America Yet few books focus on the leadership challenges the occupants of the office face Mayors and the Challenge of Urban Leadership examines twelve case studies of mayoral leadership in seven cities from the New Deal era to the beginning of the 21st century The prospects for mayoral success or failure are driven by how mayors manage the fit between political commitments and the broader patterns of political competition City Hall powerhouses like Richard J Daley of Chicago 1954 76 David Lawrence of Pittsburgh 1946 58 Tom Bradley of Los Angeles 1973 83 and Robert F Wagner of New York 1954 65 came to power in times of political crisis They realigned politics in their cities to reinvigorate municipal government and bolster their power In contrast mayors with less redoubtable reputations like Mayors Sam Yorty of Los Angeles 1961 73 Dennis Kucinich of Cleveland 1977 79 Jane Byrne of Chicago 1979 83 and Frank Rizzo of Philadelphia 1972 1980 were outsiders who lost their battles to challenge powerful political coalitions in their cities The new breed mayors of the 1990s among them Rudy Giuliani of New York Dennis Archer of Detroit and Ed Rendell of Philadelphia used modern campaign and governing techniques and scored surprising policy and political victories as a result Mayors and the Challenge of Urban Leadership concludes with a discussion of Mayor Michael Bloomberg of New York elected in the aftermath of the 9 11 attacks as an exemplar of the modern style of governing big cities in the 21st century

Mayors and the Challenge of Urban Leadership Richard Michael Flanagan, 2004 Big city mayors rank among the most powerful and colorful politicians in America Yet few books focus on the leadership challenges the occupants of the office face Mayors and the Challenge of Urban Leadership examines twelve case studies of mayoral leadership in seven cities from the New Deal era to the beginning of the 21st century The prospects for mayoral success or failure are driven by how mayors manage the fit between political commitments and the broader patterns of political competition City Hall powerhouses like Richard J Daley of Chicago 1954 76 David Lawrence of Pittsburgh 1946 58 Tom Bradley of Los Angeles 1973 83 and Robert F Wagner of New York 1954 65 came to power in times of political crisis They realigned politics in their cities to reinvigorate municipal government and bolster their power In contrast mayors with less redoubtable reputations like Mayors Sam Yorty of Los Angeles 1961 73 Dennis Kucinich of Cleveland 1977 79 Jane Byrne of Chicago 1979 83 and Frank Rizzo of Philadelphia 1972 1980 were outsiders who lost their battles to challenge powerful political coalitions in their cities The new breed mayors of the 1990s among them Rudy Giuliani of New York Dennis Archer of Detroit and Ed Rendell of Philadelphia used modern campaign and governing techniques and scored surprising policy and political victories as a result Mayors and the Challenge of Urban Leadership concludes with a discussion of Mayor Michael Bloomberg of New York elected in the aftermath of the 9 11 attacks as an exemplar of the modern style of governing big cities in the 21st century **Leading Cities** Elizabeth Rapoport, Michele Acuto, Leonora Grcheva, 2019-03-06 Leading Cities is a global review of the state of city

leadership and urban governance today Drawing on research into 202 cities in 100 countries the book provides a broad international evidence base grounded in the experiences of all types of cities It offers a scholarly but also practical assessment of how cities are led what challenges their leaders face and the ways in which this leadership is increasingly connected to global affairs Arguing that effective leadership is not just something created by an individual Elizabeth Rapoport Michele Acuto and Leonora Grcheva focus on three elements of city leadership leaders the structures and institutions that underpin them and the tools used to drive change Each of these elements are examined in turn as are the major urban policy issues that leaders confront today on the ground The book also takes a deep dive into one particular example of tool or instrument of city leadership the strategic urban plan *Leading Cities* provides a much needed overview and introduction to the theory and practice of city leadership and a starting point for future research on and evaluation of city leadership and its practice around the world

*If Mayors Ruled the World* Benjamin R. Barber, 2013-11-05 In the face of the most perilous challenges of our time climate change terrorism poverty and trafficking of drugs guns and people the nations of the world seem paralyzed The problems are too big for governments to deal with Benjamin Barber contends that cities and the mayors who run them can do and are doing a better job than nations He cites the unique qualities cities worldwide share pragmatism civic trust participation indifference to borders and sovereignty and a democratic penchant for networking creativity innovation and cooperation He demonstrates how city mayors singly and jointly are responding to transnational problems more effectively than nation states mired in ideological infighting and sovereign rivalries The book features profiles of a dozen mayors around the world making a persuasive case that the city is democracy's best hope in a globalizing world and that great mayors are already proving that this is so

*Governing Middle-sized Cities* James R. Bowers, Wilbur C. Rich, 2000 This collection of 12 case studies illustrates the range of problems facing mid sized cities in the USA and the variety of approaches that mayors have used to cope with them Topics covered include education crime economic development and the political incorporation of minorities

**Robert Wagner and the Rise of New York City's Plebiscitary Mayoralty: The Tamer of the Tammany Tiger** Richard M. Flanagan, 2014-12-12 Robert Wagner was New York City's true New Deal mayor killed Tammany Hall The world Wagner shaped delivers municipal services efficiently at the cost of local democracy The story of Wagner's mayoralty will be of interest to anyone who cares about New York City local democracy and the debate about the legacy of the City's important leaders

**African-American Mayors** David R. Colburn, Jeffrey S. Adler, 2001 On November 7 1967 the voters of Cleveland Ohio and Gary Indiana elected the nation's first African American mayors to govern their cities Ten years later more than two hundred black mayors held office and by 1993 sixty seven major urban centers most with majority white populations were headed by African Americans Once in office African American mayors faced vexing challenges In large and small cities from the Sunbelt to the Rustbelt black mayors assumed office during economic downturns and confronted the intractable problems of decaying inner cities white flight a

dwindling tax base violent crime and diminishing federal support for social programs Many encountered hostility from their own parties city councils and police departments others worked against long established power structures dominated by local business owners or politicians Still others while trying to respond to multiple demands from a diverse constituency were viewed as traitors by blacks expecting special attention from a leader of their own race All struggled with the contradictory mandate of meeting the increasing needs of poor inner city residents while keeping white businesses from fleeing to the suburbs This is the first comprehensive treatment of the complex phenomenon of African American mayors in the nation s major urban centers Offering a diverse portrait of leadership conflict and almost insurmountable obstacles this volume assesses the political alliances that brought black mayors to office as well as their accomplishments notably increased minority hiring and funding for minority businesses and the challenges that marked their careers Mayors profiled include Carl B Stokes Cleveland Richard G Hatcher Gary Dutch Morial New Orleans Harold Washington Chicago Tom Bradley Los Angeles Marion Barry Washington D C David Dinkins New York City Coleman Young Detroit and a succession of black mayors in Atlanta Maynard Jackson Andrew Young and Bill Campbell Probing the elusive economic dimension of black power African American Mayors demonstrates how the same circumstances that set the stage for the victories of black mayors exaggerated the obstacles they faced

**City Schools and City Politics** John Portz, Lana Stein, Robin R. Jones, 1999 An explanation of why some US cities are better at educational reform than others It relates education to politics showing how the whole village can be mobilized to better educate tomorrow s citizens It is based on an 11 city study of civic capacity and urban education

Directly Elected Mayors in Urban Governance David Sweeting, 2017-03-15 Directly elected mayors are political leaders who are selected directly by citizens and head multi functional local government authorities This book examines the contexts features and debates around this model of leadership and how in practice political leadership is exercised through it The book draws on examples from Europe the US and Australasia to examine the impacts practices and debates of mayoral leadership in different cities and countries Themes that recur throughout include the formal and informal powers that mayors exercise their relationships with other actors in governance both inside municipalities and in broader governance networks and the advantages and disadvantages of the mayoral model Both qualitative and quantitative approaches are used to build a picture of views of and on directly elected mayors in different contexts from across the globe This book will be a valuable resource for those studying or researching public policy public management urban studies politics law and planning

**Urban Growth Challenges** Michael Davis, AI, 2025-02-22 Urban Growth Challenges explores the complex dynamics of urbanization and its far reaching consequences It examines the key drivers behind urban expansion such as rural to urban migration while also analyzing impacts like rising inequality and environmental strain The book uniquely integrates insights from multiple disciplines including urban planning sociology and economics to provide a holistic understanding of urban environments The book argues for a comprehensive approach to sustainable urban development

highlighting the interconnectedness of social economic and environmental systems For instance the book investigates how globalization and industrialization affect urbanization offering a nuanced perspective on urban dynamics It progresses from introducing fundamental concepts to analyzing the impacts of urban growth and ultimately to exploring mitigation strategies that emphasize community engagement and adaptive governance By using a systems thinking approach *Urban Growth Challenges* provides a valuable resource for urban planners policymakers and anyone interested in understanding and addressing the challenges facing cities today It uses empirical data including census information and case studies to support its arguments and offers evidence based policy recommendations for creating more equitable and sustainable urban environments

*A Mayor for All the People* Robert C. Holmes, Richard W. Roper, 2019-11-15 2021 winner of Edited Works category New Jersey Studies Academic Alliance In 1970 Kenneth Gibson was elected as Newark New Jersey's first African American mayor a position he held for an impressive sixteen years Yet even as Gibson served as a trailblazer for black politicians he presided over a troubled time in the city's history as Newark's industries declined and its crime and unemployment rates soared This book offers a balanced assessment of Gibson's leadership and his legacy from the perspectives of the people most deeply immersed in 1970s and 1980s Newark politics city employees politicians activists journalists educators and even fellow big city mayors like David Dinkins The contributors include many of Gibson's harshest critics as well as some of his closest supporters friends and family members culminating in an exclusive interview with Gibson himself reflecting on his time in office Together these accounts provide readers with a compelling inside look at a city in crisis a city that had been rocked by riots three years before Gibson took office and one that *Harper's* magazine named America's worst city at the start of his second term At its heart it raises a question that is still relevant today how should we evaluate a leader who faced major structural and economic challenges but never delivered all the hope and change he promised voters

**Theories of Urban Politics** David Judge, Gerry Stoker, Harold Wolman, 1995-07-11 This textbook provides a comprehensive overview of the main theories which structure debate about urban politics It looks at aspects of power taking in both traditional and more recent theories It considers the nature of public bureaucracy and the importance of those officials with a leadership role in city government It examines the way that citizens are involved in the processes of urban politics and it puts urban politics in context in terms of the social and economic environment and the complex architecture of government in which it has to operate Adapt du r sum de l diteur

**Cities Transformed** Mark R. Montgomery, Richard Stren, Barney Cohen, Holly E. Reed, 2013-10-31 Over the next 20 years most low income countries will for the first time become more urban than rural Understanding demographic trends in the cities of the developing world is critical to those countries their societies economies and environments The benefits from urbanization cannot be overlooked but the speed and sheer scale of this transformation presents many challenges In this uniquely thorough and authoritative volume 16 of the world's leading scholars on urban population and development have worked together to produce the most

comprehensive and detailed analysis of the changes taking place in cities and their implications and impacts They focus on population dynamics social and economic differentiation fertility and reproductive health mortality and morbidity labor force and urban governance As many national governments decentralize and devolve their functions the nature of urban management and governance is undergoing fundamental transformation with programs in poverty alleviation health education and public services increasingly being deposited in the hands of untested municipal and regional governments Cities Transformed identifies a new class of policy maker emerging to take up the growing responsibilities Drawing from a wide variety of data sources many of them previously inaccessible this essential text will become the benchmark for all involved in city level research policy planning and investment decisions The National Research Council is a private non profit institution based in Washington DC providing services to the US government the public and the scientific and engineering communities The editors are members of the Council s Panel on Urban Population Dynamics

**The CQ Press Guide to Urban Politics and Policy in the United States** Christine Kelleher Palus, Richardson Dilworth, 2016-02-11 The CQ Press Guide to Urban Politics and Policy in the United States will bring the CQ Press reference guide approach to topics in urban politics and policy in the United States If the old adage that all politics is local is even partially true then cities are important centers for political activity and for the delivery of public goods and services U S cities are diverse in terms of their political and economic development demographic makeup governance structures and public policies Yet there are some durable patterns across American cities too Despite differences in governance and or geographic size most cities face similar challenges in the management of public finances the administration of public safety and education And all U S cities have a similar legal status within the federal system This reference guide will help students understand how American cities from old to new have developed over time Part I how the various city governance structures allocate power across city officials and agencies Part II how civic and social forces interact with the organs of city government and organize to win control over these organs and or their policy outputs Part III and what patterns of public goods and services cities produce for their residents Part IV The thematic and narrative structure allows students to dip into a topic in urban politics for deeper historical and comparative context than would be possible in either an A to Z encyclopedia entry or in an urban studies course text FEATURES Approximately 40 chapters organized in major thematic parts in one volume available in both print and electronic formats Front matter includes an Introduction by the Editors along with biographical backgrounds about the Editors and the Contributing Authors Back matter includes a compilation of relevant topical data or tabular presentation of major historical developments population growth size of city budgets etc or historical figures e g mayors a bibliographic essay and a detailed index Sidebars are provided throughout and chapters conclude with References Further Readings and Cross References to related chapters as links in the e version This Guide is a valuable reference on the topics in urban politics and policy in the United States The thematic and narrative structure allows researchers to dip into a topic in urban politics for a

deeper historical and comparative context than would be possible in either an A to Z encyclopedia entry or in an urban studies course text

*More than Mayor or Manager* James H. Svara, Douglas J. Watson, 2010-11-23 Different forms of city government are in widespread use across the United States The two most common structures are the mayor council form and the council manager form In many large U S cities there have been passionate movements to change the structure of city governments and equally intense efforts to defend an existing structure Charter change or preservation is supported to solve problems such as legislative gridlock corruption weak executive leadership short range policies or ineffective delivery of services Some of these cities changed their form of government through referendum while other cities chose to retain the form in use *More than Mayor or Manager* offers in depth case studies of fourteen large U S cities that have considered changing their form of government over the past two decades St Petersburg Florida Spokane Washington Hartford Connecticut Richmond Virginia San Diego California Oakland California Kansas City Missouri Grand Rapids Michigan Dallas Texas Cincinnati Ohio El Paso Texas Topeka Kansas St Louis Missouri and Portland Oregon The case studies shed light on what these constitutional contests teach us about different forms of government the causes that support movements for change what the advocates of change promised what is at stake for the nature of elected and professional leadership and the relationship between leaders and why some referendums succeeded while others failed This insightful volume will be of special interest to leaders and interest groups currently considering or facing efforts to change the form of government as well as scholars in the field of urban studies

**Riyadh** Yasser Elsheshtawy, 2021-09-27 Riyadh has set its sights on becoming a world city befitting the twenty first century To that end it has embarked on a massive construction drive evidenced in the proliferation of proposals for high end districts giga developments and elaborate infrastructures An urban vision seemingly dedicated to attracting global capital Yet such a narrative can be misleading A humanization programme initiated during the tenure of its former mayor Abdulaziz bin Ayyaf has complemented the city s rapid rise by providing spaces catering for the everyday needs of its inhabitants Yasser Elsheshtawy in this richly illustrated book targets these people centred settings It is a compelling counter narrative interweaving critical theoretical insights personal observations and serendipitous encounters He deftly demonstrates how Riyadh thrives through the actions of its people As the world moves towards an urban model that is resilient and humane the humanizing efforts of an Arab city are worthy of our attention Riyadh s premise is perhaps best captured in the cover image depicting the desert riverbed of Wadi Sulai filled with rainwater making its way towards the Saudi capital Along its banks there will be dedicated public pathways and urban parks It is a vision of an urbanity where both the spectacular and the everyday coexist A city that is not just dedicated to the few but one that serves the many

*The Guide to Greening Cities* Sadhu Aufochs Johnston, Steven S. Nicholas, Julia Parzen, 2013-10-01 Superstorm Sandy sent a strong message that a new generation of urban development and infrastructure is desperately needed and it must be designed with resilience in mind As cities continue to face climate change impacts while



growing in population they find themselves at the center of resilience and green city solutions yet political and budgetary obstacles threaten even the best planned initiatives In *The Guide to Greening Cities* seasoned green city leaders Sadhu Johnston Steven Nicholas and Julia Parzen use success stories from across North America to show how to turn a green city agenda into reality *The Guide to Greening Cities* is the first book written from the perspective of municipal leaders with successful on the ground experience working to advance green city goals Through personal reflections and interviews with leading municipal staff in cities from San Antonio to Minneapolis the authors share lessons for cities to lead by example in their operations create programs implement high priority initiatives develop partnerships measure progress secure funding and engage the community Case studies and chapters highlight strategies for overcoming common challenges such as changes of leadership and fiscal austerity The book is augmented by a companion website launching with the publication of the book which offers video interviews of municipal leaders additional case studies and other resources Rich in tools insights and tricks of the trade *The Guide to Greening Cities* helps professionals policymakers community leaders and students understand which approaches have worked and why and demonstrates multidisciplinary solutions for creating healthy just and green communities

**Greenovation** Joan Fitzgerald, 2020-02-27 Collectively cities take up a relatively tiny amount of land on the earth yet emit 72 percent of greenhouse gas emissions Clearly cities need to be at the center of any broad effort to reduce climate change In *Greenovation* the eminent urban policy scholar Joan Fitzgerald argues that too many cities are only implementing random acts of greenness that will do little to address the climate crisis She instead calls for greenovation using the city as a test bed for adopting and perfecting green technologies for more energy efficient buildings transportation and infrastructure more broadly Further Fitzgerald contends that while many city mayors cite income inequality as a pressing problem few cities are connecting climate action and social justice another aspect of greenovation Focusing on the biggest producers of greenhouse gases in cities buildings energy and transportation Fitzgerald examines how greenovating cities are reducing emissions overall and lays out an agenda for fostering and implementing urban innovations that can help reverse the path toward irrevocable climate damage Drawing on interviews with practitioners in more than 20 North American and European cities she identifies the strategies and policies they are employing and how support from state provincial and national governments has supported or thwarted their efforts A uniquely urban focused appraisal of the economic political and social debates that underpin the drive to go green *Greenovation* helps us understand what is arguably the toughest policy problem of our era the increasing impact of anthropocentric climate change on modern social life

**Power in the City** Marion Orr, Valerie C. Johnson, 2008 A collection of thirteen essays considered classics in the field of urban politics from leading scholar Clarence Stone with new essays by the editors and by Stone himself that contextualize the impact of his previous works and suggest new directions for researchers *Global Urban Growth* Donald C. Williams Ph.D., 2012-04-06 This book examines the rapid expansion of urban areas worldwide especially within the previous 50 years

identifying the factors that have contributed to this phenomenon and exploring its many consequences Global Urban Growth A Reference Handbook examines urbanization and the challenges associated with rapid urban growth and urban sprawl from a truly global perspective rather than presenting only a limited exploration of the subject by addressing a single city country or region Investigating urbanization and related policy challenges as both a general phenomenon of all modern societies and one that varies greatly in different regions of the world the book charts different growth trajectories in these societies and varying policy responses Significant variations in culture historical background economic factors and political and social development are considered A chapter on the United States and Canada documents how urbanization trends have occurred in North America and presents our policy approaches in comparison and contrast with the rest of the world The author offers a balanced overview by marshaling the facts and clearly presenting both the benefits and the drawbacks for readers

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