

# Questioning the New Public Management

*Edited by*  
**Mike Dent, John Chandler and  
Jim Barry**



# Questioning The New Public Management

**Christopher Pollitt, Geert Bouckaert**



## **Questioning The New Public Management:**

*Questioning the New Public Management* John Chandler, 2017-09-08 The book contains a wealth of detailed and fascinating case studies of New Public Management NPM in practice in the UK exploring the enactment of NPM in its specific organizational contexts A range of public services are covered including local government education social work and the police with particular attention paid to the National Health Service The editors introduce the case studies through an examination of the hydra headed nature of NPM its variability between sectors and its contested character This provides themes that are developed within the case studies where in varying organizational contexts the meaning of NPM is negotiated and its impact on those working in the organization is explored The book points to the complex fluid and negotiated character of NPM as well as its centrality in reconfiguring occupational identities and relations within public service organizations

Ethics and Accountability in a Context of Governance and New Public Management Annie Hondeghem, European Group of Public Administration, 1998 Ethics and accountability have become important themes for modern government as in most of the countries there is a severe crisis of legitimacy Increasingly there is a feeling that performance management alone will not solve this crisis Citizens also expect from politicians and public servants ethical responsible conduct As to the ethics however there is a problem Governance and new public management have raised new problems which cannot be solved by referring to the traditional bureaucratic ethics Devolution and decentralisation processes have enhanced the responsibility of public servants The increase of transparency and openness and the service orientation of public organisations have challenged the traditional values of discretion and equality before the rule The growing interaction between the public and the private sector have raised the question of integrity In light of these developments it is important to update the ethical system or reversibly the traditional values of the public service can question some actual evolutions in government

Public Management Reform : A Comparative Analysis Christopher Pollitt, Geert Bouckaert, 1999-12-09 In this major new contribution to a rapidly expanding field the authors offer an integrated analysis of the wave of management reforms which have swept through so many countries in the last twenty years The reform trajectories of ten countries are compared and key differences of approach discussed Unlike some previous works this volume affords balanced coverage to the New Public Management NPM and the non NPM or reluctant NPM countries since it covers Australia Canada Finland France Germany the Netherlands New Zealand Sweden the UK and the USA Unusually it also includes a preliminary analysis of attempts to improve management within the European Commission

**The New Public Management in Action** Ewan Ferlie, 1996 This book analyses changes which have occurred in the organization and management of the UK public services over the last 15 years looking particularly at the restructured NHS The authors present an up to date analysis around three main themes 1 the transfer of private sector models to the public sector 2 the management of change in the public sector 3 management reorganization and role change In doing so they examine to what

extent a New Public Management has emerged and ask whether this is a parochial UK development or of wider international significance This is a topical and important issue in management training professional and policy circles Important analytic themes include an analysis of the nature of the change process in the UK public services characterisation of quasi markets the changing role of local Boards and possible adaptation by professional groupings The book also addresses the important and controversial question of accountability and contributes to the development of a general theory of the New Public Management

**The New Public Management** Michael Barzelay, 2001-02-15 How policymakers should guide manage and oversee public bureaucracies is a question that lies at the heart of contemporary debates about government and public administration In their search for better systems of public management reformers have looked in particular at the United Kingdom Australia and New Zealand These countries are exemplars of the New Public Management a term used to describe distinctive new themes styles and patterns of public service management Calling for public management to become a vibrant field of public policy this valuable book consolidates recent work on the New Public Management and provides a basis for improving research and policy debate on managing public bureaucracies A copublication with the Russell Sage Foundation

*The Ashgate Research Companion to New Public Management* Tom Christensen, Per Lægreid, 2016-03-23 This collection provides a comprehensive state of the art review of current research in the field of New Public Management NPM reform Aimed primarily at a readership with a special interest in contemporary public sector reforms The Ashgate Research Companion to New Public Management offers a refreshing and up to date analysis of key issues of modern administrative reforms This volume comprises a general introduction and twenty nine chapters divided into six thematic sessions each with chapters ranging across a variety of crucial topics in the field of New Public Management reforms and beyond The principal themes to be addressed are

**New Public Management** Kathleen McLaughlin, Ewan Ferlie, Stephen Osborne P, 2005-07-08 The UK has played a pivotal role in the development of New Public Management NPM This book offers an original comprehensive and multidisciplinary analysis of the impact of the New Public Management in the UK and situates these analyses in a broader comparative perspective Its chapters consider competing typologies of NPM issues of professionalism within NPM debates on social exclusion and equity the role of different research approaches in evaluating NPM the evolving nature of NPM and impact of modernisation evaluations of NPM in mainland Europe North America Africa and the developing World Australia and Pacific Asia Leading authorities from around the world present evaluations of current thinking in NPM and highlight the challenges which will shape future development and research approaches New Public Management presents a timely and constructive overview of the nature and impact of the NPM and offers important lessons for public management across the world

*Reforming Public Management and Governance* John Halligan, 2020-05-29 This book examines the impact of several decades of public sector reform in four Westminster systems Australia Canada New Zealand and the United Kingdom Political and managerial change has re defined roles and relationships and how their public

sectors function. Often this occurs in comparable ways because of a common administrative tradition but choices made in different country contexts also produce divergent outcomes. In analysing the results and implications of reform, fundamental issues of and tensions in public administration and management are addressed.

**Questioning the New Public Management** JOHN. CHANDLER, 2019-05-31 The book contains a wealth of detailed and fascinating case studies of New Public Management (NPM) in practice in the UK, exploring the enactment of NPM in its specific organizational contexts. A range of public services are covered, including local government, education, social work, and the police, with particular attention paid to the National Health Service. The editors introduce the case studies through an examination of the hydra-headed nature of NPM, its variability between sectors, and its contested character. This provides themes that are developed within the case studies where, in varying organizational contexts, the meaning of NPM is negotiated and its impact on those working in the organization is explored. The book points to the complex, fluid, and negotiated character of NPM, as well as its centrality in reconfiguring occupational identities and relations within public service organizations.

Public Management: Old and New Laurence E. Lynn, Jr., 2006-09-27 Offering much more than a purely theoretical or retrospective view of public management, this exciting text is an invaluable new addition to the field of public management. Putting the American model in perspective, it establishes the historical, theoretical, analytical, practical, and future foundations for the comparative study of public management. Taking a boldly integrative approach, Laurence E. Lynn Jr. combines topics of best practice, performance, accountability, and rule of law to provide a much-needed umbrella view of the topic. Well-written and illustrated with case study examples, this is one of the most exciting books on public management available today. As such, it is an essential read for every student of public management, administration, and public policy.

**Privatization Or Public Enterprise Reform?** Ali Farazmand, 2001 This book explores the complex question: Is privatisation a good public policy?

**China, the West and the Myth of New Public Management** Paolo Urio, 2012 In the West, innovations in new public management (NPM) have been regarded as part of the neoliberal project, whilst in China, these reforms have emerged from a very different economic and social landscape. Despite these differences, however, similar measures to those introduced in the West have been adopted by the Chinese state, which has largely abandoned the planned economy and adopted market mechanisms in the pursuit of improved economic efficiency and growth. Evaluating the results of these reforms in both China and the West between 1978 and 2011, this book shows that, despite substantial improvements in economic efficiency in both cases under consideration, there have been considerable negative impacts on the distribution of wealth, access to public services, levels of poverty, public health, and the incidence of crime. Further, this book explores the different results of NPM in China and the West, and the conclusions Paolo Urio draws have timely significance as he suggests that China has been able to change its policies more rapidly and thus more effectively respond to the challenges posed by the current economic crisis. Drawing on both Western and Chinese sources, this innovative book compares the consequences of their public management reforms, taking into

account the impact on both the economy and society As such this book will be of great interest to students and scholars working in the fields of Chinese studies Asian studies business economics strategic public management and comparative studies in capitalism and socialism      **New Public Management** Jan-Erik Lane,2002-09-11 Drawing on economics organisational theory and politics Jan Erik Lane presents new public management from an analytical perspective

*Outcome-Oriented Public Management* Kuno Schedler,Isabella Proeller,2010-11-01 After the New Public Management had evolved in English speaking countries it became a role model for the reform of public administration all throughout the world Although there were obvious similarities in terminology used in different countries the model was usually adapted to the cultural and political context in which it had to be embedded This also resulted in significant conceptual differences so that nowadays there is no one single NPM in the world In contrast to the original NPM model this version puts emphasis on responsibility rather than accountability of public managers it is strictly focused on the outcomes of public services rather than the output level and it is grounded on the Rechtsstaat tradition of Continental European countries Thus the label that has been used in German ever since Wirkungsorientierte Verwaltungsführung is consequently translated into outcome oriented public management OPM This book is an English version of a German classic teaching book In its original form it was first published in 2000 and constantly revised according to latest developments in practice Currently it s 4th edition is selling in German speaking countries Written for students and practitioners in public administration the book describes the OPM model and its roots and it discusses benefits and drawbacks of this model in practice It is a perfect introduction into the new thinking of outcome orientation in the public sector      *Handbook of Research on Managing Managers* Adrian

Wilkinson,Keith Townsend,Gabriele Suder,2015-12-18 In recent years there has been considerable debate on the future of management but less attention on the changing role of managers in the workplace This book considers the ways in which managers themselves are being managed In so doing the contributors reflect upon the research conducted to date and the potential research pathways With contributions from experts in the field the book explores the ways organisations manage their managers and how this continues to evolve globally Themes discussed include talent management evidence based management the nature of managerial work management learning and education and development as well as women in management and cross cultural issues Academics researchers analysts and students will find this an important Handbook to aid in their understanding of the contemporary world of managers      Public Management Reform and Modernization

Edoardo Ongaro,2009 Ongaro has made a major contribution to understanding the political and administrative systems of Southern Europe The work goes beyond that however by providing an excellent example of comparative analysis in general This book should be read by all students of comparative administration B Guy Peters University of Pittsburgh US and City University of Hong Kong This is an important book for several reasons Public sector reform debates and policies have been heavily perhaps too heavily influenced by Anglo Saxon models and literature on reforms in the Latin part of Europe has until

now only been available in a fragmented way However this unique new book offers a coherent vision across Southern Europe It refers to important parts of our history and how these still influence current times It also shows that culture does make a difference and that contingencies are important European public sector reform is as diverse as the range of its administrative histories and this book is therefore crucial in our understanding of the future in relation to the past Geert Bouckaert Public Management Institute Katholieke Universiteit Leuven Belgium and European Group for Public Administration This systematic thorough and insightful book offers one of the very rare comparative studies of public management reform in Italy France Greece Portugal and Spain A unique and most valuable study Walter Kickert Erasmus University Rotterdam the Netherlands Scholars of public management reform have been at it for many years but there was always a gap little was really known about southern Europe those countries that come from the Napoleonic tradition Now Professor Edoardo Ongaro of Bocconi University has filled that gap and we will all profit from his diligent and insightful work Jeffrey D Straussman Nelson A Rockefeller College of Public Affairs and Policy University at Albany US Theoretically eclectic and empirically rich this is a much needed volume on the dark side of the moon that is public management reform outside the Anglo Saxon world Edoardo Ongaro sheds light on Italy and four other Napoleonic systems by producing a far reaching comparative analysis that also captures the effects of Europeanization and multi level governance on public management reforms Ambitious yet ultimately accessible this book is a must read for those who want to explain and understand the trajectories of reform in their historical context Claudio Radaelli University of Exeter UK The reader will find in Professor Ongaro s book a clear and thorough discussion of the public sector reform process both in Italy and southern European countries based upon a systematic comparative framework This is a very useful and original work that any student in comparative politics or public administration will highly appreciate Luc Rouban CNRS Centre de Recherches Politiques de Science Po CEVIPOF Paris France This scholarly volume makes an interesting and distinctive contribution to the global public management reform debate by offering an analysis of reform trajectories in an important but rather neglected group of Southern European countries Ewan Ferlie King s College London UK Since the 1980s a wave of reforms of public management has swept the world The investigation into the effects of such major transformations has however been unbalanced important countries have received only limited attention This timely book fills the gap by investigating the dynamics of contemporary public management reform in five European countries that gave shape to the Napoleonic administrative tradition France Greece Italy Portugal Spain Edoardo Ongaro presents an in depth investigation of the reform of public management in these countries revisiting major topics of theoretical interest in the study of public administration He addresses key issues regarding the influence of the past on the transformation of the public se

*Trends in Sustainable Smart Cities and Territories* Luis Fernando Castillo Ossa, Gustavo Isaza, Óscar Cardona, Omar Danilo Castrillón, Juan Manuel Corchado Rodríguez, Fernando De la Prieta Pintado, 2023-09-01 This book presents the latest scientific and technical advances in the

fields of Smart Cities and Smart Territories It shows outcomes of 2nd Sustainable Smart Cities and Territories International Conference in Manizales Colombia on June 21-23 2023 The concept of smart cities which emerged in the early 2000s attempts to solve these challenges by implementing information and communication technologies The initial concept of smart cities focused on the modernization of megacities *A Government that Worked Better and Cost Less?* Christopher Hood, Ruth Dixon, 2015 The UK is said to have been one of the most prolific reformers of its public administration Successive reforms have been accompanied by claims that the changes would make the world a better place by transforming the way government worked Despite much discussion and debate over government makeovers and reforms however there has been remarkably little systematic evaluation of what happened to cost and performance in UK government during the last thirty years *A Government that Worked Better and Cost Less* aims to address that gap offering a unique evaluation of UK government modernization programmes from 1980 to the present day The book provides a distinctive framework for evaluating long term performance in government bringing together the working better and costing less dimensions and presents detailed primary evidence within that framework This book explores the implications of their findings for widely held ideas about public management the questions they present and their policy implications for a period in which pressures to make government work better and cost less are unlikely to go away **The Oxford Handbook Public Accountability** M. A. P. Bovens, Robert E. Goodin, Thomas Schillemans, 2014-04 Drawing on the best scholars in the field from around the world this handbook showcases conceptual and normative as well as the empirical approaches in public accountability studies [Public Management Reform in Turkey](#) Fatih Demir, 2020-02-24 This book discusses the Europeanization of Turkish public administration since the early 2000s offering an analysis of the transformation and basic features and problems of Turkish public administration in relation to the EU accession process The book consists of six chapters and a conclusion The first chapter sets the stage by evaluating the public administration reforms in Turkey from the perspective of Europeanization and the European Administrative Space EAS The second chapter discusses the administrative procedures based on the European Union's Charter of Fundamental Rights and explains the EU's relationship with accountable government and democracy The third and fourth chapters examine the steps taken to improve civic participation in decision making processes and assess local governance reforms in Turkey with reference to Europeanization processes and the policy windows approach developed by Kingdon The next chapter addresses regionalization in Europe and its parallels in Turkey especially in the context of the foundation of regional development agencies Lastly the book presents the reactions to the fragmentation of government envisaged by New Public Management NPM reforms and describes practices beyond fashioning an integrated administration It also explores the transformation of the executive organ in terms of its change in status in relation to other centers of political power The conclusion provides an overview of the apparent oscillation of Turkish public administration in the 21st century in terms of Europeanization processes This book is useful for academics studying public



administration public management reforms Turkish politics and the European Union as well as government and diplomatic professionals in Turkey and the EU especially those dealing with enlargement issues

## The Enigmatic Realm of **Questioning The New Public Management**: Unleashing the Language is Inner Magic

In a fast-paced digital era where connections and knowledge intertwine, the enigmatic realm of language reveals its inherent magic. Its capacity to stir emotions, ignite contemplation, and catalyze profound transformations is nothing short of extraordinary. Within the captivating pages of **Questioning The New Public Management** a literary masterpiece penned by a renowned author, readers set about a transformative journey, unlocking the secrets and untapped potential embedded within each word. In this evaluation, we shall explore the book's core themes, assess its distinct writing style, and delve into its lasting effect on the hearts and minds of those that partake in its reading experience.

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