

# REBUILDING CLEVELAND

*The Cleveland Foundation and  
Its Evolving Urban Strategy*



DIANA TITTLE

# Rebuilding Cleveland The Cleveland Foundation and Its Evolving Urban Strategy

**G William Domhoff**



## **Rebuilding Cleveland The Cleveland Foundation and Its Evolving Urban Strategy:**

Rebuilding Cleveland Diana Tittle, 1992 Rebuilding Cleveland is a critical study of the role that The Cleveland Foundation the country's oldest community trust has played in shaping public affairs in Cleveland Ohio over the past quarter century Drawing on an examination of the Foundation's private papers and more than a hundred interviews with Foundation personnel and grantees Diana Tittle demonstrates that The Cleveland Foundation with assets of more than 600 million has provided continuing catalytic leadership in its attempts to solve a wide range of Cleveland's urban problems The Foundation's influence is more than a matter of money Tittle shows The combined efforts of professional philanthropists and a board of trustees traditionally dominated by Cleveland's business elite but also including members appointed by various elected officials have produced innovative civic leadership that neither group was able to achieve on its own Through an examination of the Foundation's ongoing and sometimes painful organizational development Tittle explains how the Foundation came to be an important catalyst for progressive change in Cleveland Rebuilding Cleveland takes the reader back to 1914 when Cleveland banker Frederick C Goff invented the concept of a community foundation and pioneered a national movement of social scientists business leaders and government officials that made philanthropy a more effective force for private involvement in public affairs Tittle follows the Foundation through the 1960s when it began a major new initiative to establish itself as a civic agenda setter and problem solver to the present as a new generation of Foundation leaders continues to build upon this renewed sense of purpose

America's First Regional Theatre J. Ullom, 2014-05-14 The Cleveland Play House has mirrored the achievements and struggles of both the city of Cleveland and the American theatre over the past one hundred years This book challenges the established history often put forward by the theatre itself and long held assumptions concerning the creation of the institution and its legacy

Creating Philanthropic Capital Markets Lucy Bernholz, 2004-04-26 Through a coherent framework for pursuing such far ranging changes this easy to understand book addresses new ways for individuals and organizations to invest grant funds approach regulatory structures that guide giving and define their goals activities outcomes and achievements The author applies basic principles of industrial theory and evolution to examine with a trained scholar's eye how individual organizations associations and the philanthropic infrastructure can work more effectively Order your copy today

*The American Jewish Philanthropic Complex* Lila Corwin Berman, 2022-08-30 The first comprehensive history of American Jewish philanthropy and its influence on democracy and capitalism For years American Jewish philanthropy has been celebrated as the proudest product of Jewish endeavors in the United States its virtues extending from the local to the global the Jewish to the non Jewish and modest donations to vast endowments Yet as Lila Corwin Berman illuminates in *The American Jewish Philanthropic Complex* the history of American Jewish philanthropy reveals the far more complicated reality of changing and uneasy relationships among philanthropy democracy and capitalism With a fresh eye and lucid prose and relying on previously untapped sources Berman shows that

from its nineteenth century roots to its apex in the late twentieth century the American Jewish philanthropic complex tied Jewish institutions to the American state The government s regulatory efforts most importantly tax policies situated philanthropy at the core of its experiments to maintain the public good without trammeling on the private freedoms of individuals Jewish philanthropic institutions and leaders gained financial strength political influence and state protections within this framework However over time the vast inequalities in resource distribution that marked American state policy became inseparable from philanthropic practice By the turn of the millennium Jewish philanthropic institutions reflected the state s growing investment in capitalism against democratic interests But well before that Jewish philanthropy had already entered into a tight relationship with the governing forces of American life reinforcing and even transforming the nation s laws and policies The American Jewish Philanthropic Complex uncovers how capitalism and private interests came to command authority over the public good in Jewish life and beyond

**A Versatile American Institution** David C. Hammack, Helmut K. Anheier, 2013 America s grantmaking foundations have grown rapidly over the course of recent decades even in the face of financial and economic crises Foundations have a great deal of freedom enjoy widespread legitimacy and wield considerable influence In this book David Hammack and Helmut Anheier follow up their edited volume American Foundations with a comprehensive historical account of what American foundations have done with that independence and power While philanthropic foundations play important roles in other parts of the world the U S sector stands out as exceptional Nowhere else are they so numerous prominent or autonomous What have been the main contributions of philanthropic foundations to American society And what might the future hold for them A Versatile American Institution considers foundations in a new way Previous accounts typically focused narrowly on their organization donors and leaders and their intentions but not on the outcome of philanthropy Rather than looking at foundations in a vacuum Hammack and Anheier consider their roles and contributions in the context of their times and their economic and political circumstances

**American Philanthropy in Its Global Context** Thomas Adam, 2025-03-18 Philanthropy has become a staple of American society and culture Associations endowments foundations and limited dividend companies have funded education culture healthcare religion and social welfare Yet American philanthropy is not as exceptional as it appears to European observers American philanthropy was built upon European and Mediterranean precedents and evolved through the constant influence of philanthropic practices in other parts of the world This book explores how philanthropic practices and institutions were introduced into American society and how they were Americanised during the 19th century It provides a comprehensive history of American philanthropy and positions it within its wider global context

*Philanthropic Foundations* Ellen Condcliffe Lagemann, 1999-07-22 Foundations are socially and politically significant but this simple fact has mostly been ignored by students of American history This collection represents an important contribution to an emerging field Kenneth Prewitt Social Science Research Council

Casebook for The Foundation: A Great American Secret Joel L.

Fleishman, J. Scott Kohler, Steven Schindler, 2009-03-25 Unique in all the world the American foundation sector has been an engine of social change for more than a century In this companion volume to *The Foundation A Great American Secret* Joel Fleishman Scott Kohler and Steven Schindler explore 100 of the highest achieving foundation initiatives of all time Based on a rich array of sources from interviews with the principals themselves to contemporaneous news accounts to internal evaluation reports this volume presents brief case studies of foundation success stories across virtually every field of human endeavor The influence of the foundations on American and indeed global society has only occasionally come into the public view For every well known foundation achievement Andrew Carnegie s massive library building program or the Robert Wood Johnson Foundation s public efforts to curb tobacco use there are a great many lesser known but often equally important stories to be told The cases in this volume provide a wealth of evidentiary support for Joel Fleishman s description of and recommendations for the foundation sector With lessons for grant makers grant seekers public officials and public spirited individuals alike this casebook pieces together 100 stories some well known others never before told and offers hard proof of the foundation sector s immense and enduring impact on scientific research education public policy and many other fields The work that foundations have supported over the past century has achieved profound results Yet foundations are capable of more and better This volume a window onto great successes of the past and present is at once a look back a look around and a point of reference as we turn to the future

*The Corporate Rich and the Power Elite in the Twentieth Century* G. William Domhoff, 2019-06-21 *The Corporate Rich and the Power Elite in the Twentieth Century* demonstrates exactly how the corporate rich developed and implemented the policies and created the government structures that allowed them to dominate the United States The book is framed within three historical developments that have made this domination possible the rise and fall of the union movement the initiation and subsequent limitation of government social benefit programs and the postwar expansion of international trade The book s deep exploration into the various methods the corporate rich used to centralize power corrects major empirical misunderstandings concerning all three issue areas Further it explains why the three ascendant theories of power in the early twenty first century interest group pluralism organizational state theory and historical institutionalism cannot account for the complexity of events that established the power elite s supremacy and led to labor s fall More generally and convincingly the analysis reveals how a corporate financed policy planning network consisting of foundations think tanks and policy discussion groups gradually developed in the twentieth century and played a pivotal role in all three issue areas Filled with new archival findings and commanding detail this book offers readers a remarkable look into the nature of power in America during the twentieth century and provides a starting point for future in depth analyses of corporate power in the current century

*Myth of Liberal Ascendancy* G. Williams Domhoff, 2015-11-17 Based on new archival research G Williams Domhoff challenges popular conceptions of the 1930 s New Deal Arguing instead that this period was one of increasing corporate dominance in government affairs affecting the fate of American workers up to the

present day While FDR's New Deal brought sweeping legislation the tide turned quickly after 1938 From that year onward nearly every major new economic law passed by Congress showed the mark of corporate dominance Domhoff accessibly portrays documents of the Committee's vital influence in the halls of government supported by his interviews with several of its key employees and trustees Domhoff concludes that in terms of economic influence liberalism was on a long steady decline despite two decades of post war growing equality and that ironically it was the successes of the civil rights feminist environmental and gay lesbian movements not a new corporate mobilisation that led to the final defeat of the liberal labour alliance after 1968

**White Philanthropy** Maribel Morey, 2021-10-20 Since its publication in 1944 many Americans have described Gunnar Myrdal's *An American Dilemma* as a defining text on U S race relations Here Maribel Morey confirms with historical evidence what many critics of the book have suspected *An American Dilemma* was not commissioned funded or written with the goal of challenging white supremacy Instead Morey reveals it was commissioned by Carnegie Corporation president Frederick Keppel and researched and written by Myrdal with the intent of solidifying white rule over Black people in the United States Morey details the complex global origins of *An American Dilemma* illustrating its links to Carnegie Corporation's funding of social science research meant to help white policymakers in the Anglo American world address perceived problems in their governance of Black people Morey also unpacks the text itself arguing that Myrdal ultimately complemented his funder's intentions for the project by keeping white Americans as his principal audience and guiding them towards a national policy program on Black Americans that would keep intact white domination Because for Myrdal and Carnegie Corporation alike international order rested on white Anglo Americans continued ability to dominate effectively

**Who Rules America?** G William Domhoff, 2021-11-29 The 8th edition already significantly updated has now been further updated in 2023 to include the likely impact of the post pandemic cutbacks the overturning of *Roe v Wade* and the Trump indictments on the 2024 national elections These factors could lead to more economic growth and social support for families schools and health care or an increase in inequality white male supremacy and social strife depending on the size of the voter turnout by younger voters At this crucial moment in American history when voting rights could be expanded to include all citizens or legislatively limited this significantly updated edition of *Who Rules America* shows precisely how the top 1% of the population who own 43% of all financial wealth and receive 20% of the nation's yearly income dominate governmental decision making They have created a corporate community and a policy planning network made up of foundations think tanks and policy discussion groups to develop the policies that become law Through a leadership group called the power elite the corporate rich provide campaign donations and other gifts and favors to elected officials serve on federal advisory committees and receive appointments to key positions in government all of which make it possible for the corporate rich and the power elite to rule the country despite constant challenges from the inclusionary alliance and from the Democratic Party The book explains the role of both benign and dark attempts to influence public opinion the machinations of the climate

denial network and how the Supreme Court came to have an ultraconservative majority who serve as a backstop for the corporate community as well as a legitimator of restrictions on voting rights union rights and abortion rights by ruling that individual states have the power to set such limits Despite all this highly concentrated power it will be the other 99.5% not the top 0.5% who will decide the fate of the United States in the 2020s on all the important issues Communities Left Behind Gregory S. Wilson, 2009 Throughout this terrific book Wilson places this government agency its creation its lifespan and achievements and its mixed legacies in the broader context of postwar American history and more specifically the history of employment policy Jason Scott Smith author of Building New Deal Liberalism The Political Economy of Public Works 1933-1956 With clarity and insight Gregory S. Wilson recounts the story of the Area Redevelopment Administration and connects a nearly forgotten piece of American employment history to national and transnational developments in the making of social policy in the years between the New Deal and the Great Society Communities Left Behind demonstrates how the United States has since the Great Depression tried but failed to address the nation's structural inequalities and it reopens discussions about poverty and economic dislocation in a period when the country is facing new economic challenges The ARA was created in 1961 and remained in operation until 1965 Its goal was to assist communities especially economically distressed ones in rural or undeveloped areas of the country in generating employment opportunities Unstated in the creation of the ARA was its intention to serve as an economic development project mostly for Appalachia and the American South where nearly all of its money was spent Wilson argues that the ARA was doomed to fail from the beginning because of the requirement that federal officials not interfere with state and local priorities It simply was not possible to implement a federal initiative in the South without running afoul of local interests And to further complicate matters the issue of race loomed in the background when ARA policies aimed to improve employment opportunities for black southerners they were invariably sabotaged by racist politics This ambivalent legacy of the ARA is alive today Wilson suggests as areas of the nation that have struggled economically since the agency's original creation including inner cities Native American reservations Appalachia and the rural South continue to founder Gregory S. Wilson is associate professor of history at the University of Akron and coeditor of the Northeast Ohio Journal of History **Eagle-Picher Industries** Douglas Knerr, 1992 This comprehensive history traces the evolution of Eagle Picher Industries a manufacturing firm based in Cincinnati Ohio for almost 150 years Focusing on events prior to the company's involvement in toxic tort litigation which forced it to file bankruptcy this work examines Eagle Picher's development as a diversified industrial manufacturer From a closely held regional producer of white lead and other paint pigments Eagle Picher became an important miner and processor of non-ferrous metals by investing in zinc lead fields in Missouri Kansas and Oklahoma during the early twentieth century Once ore reserves in these areas were depleted the company turned to manufacturing industrial goods and pursued an aggressive and unique expansion and diversification program during the post World War II era During the 1950s 1960s and 1970s Eagle

Picher acquired over twenty five firms all manufacturers of industrial goods and assembled a broadly based specialized productive capacity Eagle Picher s history illustrates a number of important trends and concepts First its experiences in the late nineteenth century provide a valuable look at how smaller firms adapted to the forces of consolidation in the economy Further Eagle Picher s experience as an industrial manufacturer demonstrates the ways in which mid sized firms grew by focusing on market niches overlooked by larger firms Finally Eagle Picher s approach to acquisition and diversification is unique in today s competitive marketplace Eagle Picher s commitment to limited diversification built around historical strengths its acquisition of successful firms and its efforts to establish strong lines of communication and effective controls between the central office and the divisions stand in stark contrast to the efforts of many acquisitive firms during recent mergers

*The Passenger Train in the Motor Age* Gregory Lee Thompson, 1993 Based on previously unseen data The Passenger Train in the Motor Age offers an illuminating portrait of a critical time in railroad history

### **Social**

**Administration** Roger A. Lohmann, Nancy Lohmann, 2001-09-26 By making explicit linkages both to social work practice and to the history of management thought covering the rapidly expanding field of nonprofit studies and incorporating management approaches from Henri Fayol s principles to Total Quality Management this pioneering work grounds the practice of social administration in the profession of social work and agency based practice better than any text presently available The book also addresses ways in which the strategic vision of social administrators can be used to build humane and lasting welfare institutions further social justice and confront oppression To accomplish this task the authors blend several perspectives social administration as management as a form of social work practice emphasizing professional and community leadership as decision making influenced by values and ethics and as institution building Divided into an introduction an afterword and twenty five topical chapters Social Administration discusses issues of executive and program leadership as well as such environmental concerns as community social agency and a range of special topics including accountability ethics contracting and working with boards

### Managing Industrial Decline Michael Dintenfass, 1992

Managing Industrial Decline examines the dramatic decline of the British coal industry through the lens of comparative business history challenging the prevailing belief that the industry s decline was due primarily to global economic factors and instead demonstrating that entrepreneurial failings of individual coal firms contributed significantly to the problem Through a comparative analysis of company histories Dintenfass shows how the full range of business operations at British coal firms including labor management policies technological choices and marketing practices affected their performance The histories of individual firms demonstrate that the managements could improve productivity increase sale prices and sustain profitability even as the coal trade succumbed to cyclical depression and secular decline According to Dintenfass comparisons between the individual firms and the regional coal industries to which they belonged show that neighboring firms were slow to introduce the modest innovations that the successful firms pioneered Since there were few barriers to the



implementation of these strategies it appears that Britain's coal masters miscalculated their costs and benefits contributing to the problem by failing to adopt inexpensive and accessible second best solutions to production and commercial problems

**Managing Industrial Decline** breaks new ground in the field of business history and restores entrepreneurship to its proper place in the analysis of industrial decline

**Airline Executives and Federal Regulation** Walter David Lewis, 2000 This book is a collection of eight case studies of relationships between airline executives and federal regulatory agencies from the passage of the Air Commerce Act in 1926 to the Airline Deregulation Act of 1978 By focusing on the lives and personalities of individual entrepreneurs W David Lewis and his contributors hope to explore the interaction between technology government regulation and entrepreneurship Each essay in the book focuses on a particular airline executive such as Eddie Rickenbacker Robert Six and Donald Nyrop Lewis has been careful to give a variety of perspective Airlines of various types are represented large and small scheduled and unscheduled Some of the executives profiled were known for having adversative relationships with federal regulators whereas others wholeheartedly accepted regulation and thrived under it There have been public calls for a return to airline regulation and Lewis thinks it is not inconceivable that regulation may ultimately return if problems continue and conditions deteriorate further But he says it is well to remember that deregulation occurred because there were flaws in the regulatory system it replaced This collection of essays scholarly and well documented but written in a lively style suitable for specialists and nonspecialists alike provides a long range perspective on the issue of airline deregulation

**A Mental Revolution** Daniel Nelson, 1992 A Mental Revolution includes eight original essays that analyze how the scientific management principles developed by legendary engineer Frederick W Taylor have evolved and been applied since his death in 1915 Taylor believed that a business or any other complex organization would operate more effectively if its practices were subjected to rigorous scientific study His classic *Principles of Scientific Management* spread his ideas for organization planning and employee motivation throughout the industrialized world But scientific management because it required in Taylor's words a complete mental revolution was highly disruptive and Taylor's famous time motion studies especially when applied piecemeal by many employers who did not adopt the entire system helped make the movement enormously unpopular with the organized labor movement Though its direct influence diminished by the 1930s Taylorism has remained a force in American business and industry up to the present time The essays in this volume discuss some of the important people and organizations involved with Taylorism throughout this century including Richard Feiss and Mary Barnett Gilson at Joseph Feiss Frank and Lillian Gilbreth and Mary Van Kleeck and explore the influence of scientific management at the Bedaux Company the Link Belt Company and Du Pont Chapters on the Taylor movement's influence on university business education and on Peter Drucker's theories round out the collection Written by some of the finest scholars of the scientific management movement A Mental Revolution provides a balanced and comprehensive view of its principles evolution and influence on business labor management and education

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Blackwell North America Inc All Rights Reserved      *Regulated Enterprise* Christopher James Castaneda, 1993 Christopher Castaneda's study of the construction of the pipelines that transported southwestern gas to the Northeast traces the ways in which the federal regulatory process fostered competitive growth in the natural gas industry. In 1938 the Natural Gas Act granted the Federal Power Commission jurisdiction over the interstate transmission and sale of natural gas. The FPC used its new powers to guide shape and manage an intensely competitive period in the industry. As Castaneda shows, aggressive and politically astute entrepreneurs based in the Southwest took advantage of economic opportunity and a regulatory environment conducive to industry growth. They financed and built the nation's longest gas pipelines to connect the massive southwestern reserves with the major northern energy markets. The coal industry, which supplied the raw product for manufactured gas and the railroad industry, which transported the coal adamantly but unsuccessfully opposed the action and attempted to halt the introduction of natural gas into their northeastern markets. First during the war years, emergency regulatory agencies directed the expansion of the industry into Appalachia. Then in the ensuing peacetime, market forces prompted entrepreneurs to compete vigorously for regulatory approval to build pipelines to sell natural gas in the Northeast. While previous studies have examined the development of the natural gas industry after 1954 when the Supreme Court's Phillips decision established the FPC as a regulator of price control rather than as a manager of industrial growth, Castaneda's is the first to examine this earlier entrepreneurial era. Based on exhaustive research in corporate records and government documents, *Regulated Enterprise* offers a case study of government business relations during a period of rapid industrial expansion and suggests a new way of looking at federal regulation and competitive growth. BOOK JACKET Title Summary field provided by Blackwell North America Inc All Rights Reserved

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