

ROUTLEDGE REVIVALS

# **Rebuilding Construction**

**Economic Change in the British  
Construction Industry**

**Michael Ball**



# Rebuilding Construction Economic Change The British Construction Industry

**Stuart Green**



## **Rebuilding Construction Economic Change The British Construction Industry:**

**Rebuilding Construction** Michael Ball, 1988-01-01     Rebuilding Construction (Routledge Revivals) Michael Ball, 2014-03-18 First published in 1988 this book analyses the changes that took place in the economic organisation of the British construction industry throughout the 1970s and early 1980s in particular considering its social and economic structure and examining the causes of its poor industrial record Michael Ball describes how the major firms survived the economic slump between 1973 and 1982 when construction workloads collapsed by substantially restructuring their operations relationships with clients workforces and subcontractors Detailed attention is paid to construction firms the workers they employ the influence of trade unionism and the role of other agencies in the building process Reissued at a particularly challenging time for the British construction industry this relevant and practical title will be of value to students and academics of economics and social change as well as those on courses for construction professionals     *Rebuilding Construction (Routledge Revivals)* Michael Ball, 2014-03-18 First published in 1988 this book analyses the changes that took place in the economic organisation of the British construction industry throughout the 1970s and early 1980s in particular considering its social and economic structure and examining the causes of its poor industrial record Michael Ball describes how the major firms survived the economic slump between 1973 and 1982 when construction workloads collapsed by substantially restructuring their operations relationships with clients workforces and subcontractors Detailed attention is paid to construction firms the workers they employ the influence of trade unionism and the role of other agencies in the building process Reissued at a particularly challenging time for the British construction industry this relevant and practical title will be of value to students and academics of economics and social change as well as those on courses for construction professionals     The Organization and Management of Construction David Langford, Arkady Retik, 2002-09-11 The proceedings of the CIB W65 Symposium on the Organization and Management of Construction conference are presented here and in the companion volumes as state of the art papers documenting research and innovative practice in the field of construction The volumes cover four broad themes business management project management risk management IT development and applications Each volume is organized to provide easy reference so that the practitioner can speedily extract up to date information and knowledge about the global construction industry Managing the Construction Enterprise Volume One Covers the firm and its business environment markets and marketing human resource management strategic planning and quality management Managing the Construction Project Volume Two focuses upon productivity procurement international projects and human issues in relation to management performance of construction organisations Managing Risk Volume Two incorporates discussion of risk away from regulation by government and those safety risks inherent in the construction process Managing Construction Information Volume Three published in conjunction with Construct IT Centre of Excellence incorporates material on information systems and methods application of IT to the design and construction

processes and how IT theory and applications are best transmitted to students and practitioners The work represents a collation of wide ranging ideas and theory about construction and how research has contributed to the development of the industry on a global application of research to the problems of the construction industry

**Making Sense of Construction Improvement** Stuart Green,2023-12-15 Making Sense of Construction Improvement provides a critical evaluation of the construction improvement debate from the end of the Second World War through to the modern era The book offers unique insights into the way the UK construction sector is continuously shaped and re shaped in accordance with changes in the prevailing political economy This second edition brings the book up to date by including coverage of key trends from 2010 2023 The book has been substantially revised and reworked to include new material relating to the age of austerity and the subsequent period of political uncertainty initiated by the Brexit referendum Changes in the political economy are positioned alongside the rise of the sustainability agenda and the advent of zero carbon Particular attention is paid to the ongoing skills crisis and the over hyped advocacy of modern methods of construction MMC as the latest supposed panacea of industry improvement Coverage includes the Farmer 2016 report Modernise or Die and the Construction Playbook HM Government 2020 However perhaps the most important addition is a focus on the Grenfell Disaster 2017 and the subsequent revelations from the public enquiry Further intermediate milestones include Building a Safer Future Hackitt 2018 and the Construction Sector Deal HM Government 2018 The emerging consensus points towards a systemic failure involving not only the construction sector but also the entire system of regulation and compliance Tracing the failings back over time and scrutinising the role played by previous generations of policymakers Stuart Green ultimately argues that Grenfell was a disaster entirely foretold The insightful and critical analysis of the industry contained within these pages is essential and timely reading for anyone who wants to understand how the construction sector arrived at where it is today and with that knowledge give further thought to where it might go next

*Memories of Cities* Jonathan Charley,2016-04-22

*Memories of Cities* is a collection of essays that explore different ways of writing about the political and economic history of the built environment Drawing upon fiction and non fiction and illustrated by original photographs the essays employ a variety of narrative forms including memoirs letters and diary entries They take the reader on a journey to cities such as Glasgow Paris Moscow St Petersburg and Marseille laying bare the contradictions of capitalist architectural and urban development whilst simultaneously revealing alternative visions of how buildings and cities might be produced and organised

**Managing Innovation in Construction** Martyn Jones,Mohammed Saad, *The Political Economy of Housing* Sila Demirors,2023-04-12 In *The Political Economy of Housing The Case of Turkey* Sila Demirors explores the analytical and historical process of how housing a special use value and social relation which is crucial for the social reproduction of labour power becomes an instrument of speculative finance to feed itself While the second part of the book discusses the political economy of housing in Turkey in which housing has been used by the state as both a political project and a macroeconomic

tool for the last two decades the first part of the book formulates a methodological and theoretical framework to provide a comprehensive approach for comparative housing research from a Marxist political economy perspective

**Strategic Management in Construction** David Langford, Steven Male, 2008-04-15 This book reviews the general theory of strategy relates it to the particular circumstances of the construction industry and shows how it can be applied in practice It brings together ideas from economics marketing management business and politics to develop strategic management for both contractors firms and the associated professions Substantial changes have occurred in the industry since the book was first published in 1991 This Second Edition reflects the major developments that have followed the Latham and Egan reports and includes new chapters on international strategy and marketing showing how they can contribute to the strategic planning of construction organizations The book will provide a valuable tool for the strategic development of construction firms Ten years separate the editions during which period a significant number of British and other construction firms which had survived generations of proprietors merged changed beyond recognition or ceased trading One can not but wonder if publication of a work on strategic planning some twenty year earlier might have saved some of them Construction Manager The book presents the essential elements for managing at this higher level and should be a must for any construction professional who aspires to an executive position in industry as well as any student for construction management project management and organizational management in construction It comes highly recommended Engineering Construction and Architectural Management

Architectural Technology Stephen Emmitt, 2009-02-12 This core textbook brings together for the first time the technical legal social and philosophical issues under the umbrella of architectural technology Part 1 covers the influences that affect the way we build the environmental agenda the human factors buildability time and costs Part 2 takes the reader through the life of a typical building project from briefing through design and assembly to use and eventual disassembly Part 3 tackles some of the underlying issues facing the architectural technologist from the communication of details to technological innovation Architectural Technolgy bridges the knowledge gap between design and construction enabling the architectural technologist to apply their unique skill in a creative and innovative way As a textbook aimed at those studying for membership of BIAT this is clearly very thorough and has the recommendation of their Vice President Education However it can also justifiably earn its place on the bookshelf of anybody involved in the construction process as a reference and to aid an understanding of others he she will be working with to develop an environment of which to be proud Building Engineer July 2002

**Lean Construction Management** Shang Gao, Sui Pheng Low, 2014-05-23 The book presents a mixed research method adopted to assess and present the Toyota Way practices within construction firms in general and for firms in China specifically The results of an extensive structured questionnaire survey based on the Toyota Way styled attributes identified were developed and data collected from building professionals working in construction firms is presented The quantitative data presented in the book explains the status quo of the Toyota Way styled practices

implemented in the construction industry as well as the extent to which these attributes were perceived for lean construction management. The book highlights all the actionable attributes derived from the Toyota Way model appreciated by the building professionals but alerts the readers that some attributes fell short of implementation. Further findings from in-depth interviews and case studies are also presented in the book to provide to readers an understanding how these Toyota Way practices can be implemented in real life projects. Collectively all the empirical findings presented in this book can serve to enhance understanding of Toyota Way practices in the lean construction management context. The readers are then guided through to understand the gaps between actual practice and Toyota Way styled practices and the measures that they may undertake to circumvent the challenges for implementation. The book also presents to readers the SWOT analysis that addresses the strengths, weaknesses, opportunities and threats towards the implementation of the Toyota Way in the construction industry. The book prescribes the Toyota Way model for use in construction firms to strategically implement lean construction management. The checklist presented in the book enables readers to draw lessons that may be used additionally as a holistic assessment tool for measuring the maturity of firms with respect to their Toyota Way implementation. Consequent to this management would then be in a better position to develop plans for Toyota Way implementation by focusing on weak areas, strengthening them and thus increasing the likelihood of success in the implementation of the Toyota Way. In a nutshell, this book provides a comprehensive and valuable resource for firms not only in the construction industry but also businesses outside of the construction sector to better understand the Toyota Way and how this understanding can translate to implementation of lean construction business management to enhance profitability and survivability in an increasingly competitive global market place.

**Construction Company Management** Abid Hasan, Asheem

Shrestha, Kumar Neeraj Jha, 2024-09-23. Construction Company Management will give readers a detailed understanding of the critical aspects of managing a successful construction company in a dynamic and complex construction business environment characterised by intense competition, supply chain disruptions and rapid changes in technology, regulations, client preferences and market conditions. The book will introduce readers to different dimensions of construction company management. The topics covered reflect current business practices in the construction industry including company strategy and business models, stakeholder management, contract management, resource management, risk management, knowledge management, company finance, digital innovation, organisational resilience and the regulatory environment. The book also includes much needed discussions on ethics, integrity and professional standards and diversity, equity and inclusion in construction companies. It explores the opportunities and challenges relevant to construction company management in global contexts with the help of case studies from different regions of the world. Providing a concise book on this essential subject, Construction Company Management serves both students and those educators who teach it in their built environment courses. Practitioners will find the theory informed company management practices discussed in the book valuable and useful.

in their practical contexts      **Managing Construction Projects** Graham M. Winch, 2012-11-20 Project management is of critical importance in construction yet its execution poses major challenges In order to keep a project on track decisions often have to be made before all the necessary information is available Drawing on a wide range of research **Managing Construction Projects** proposes new ways of thinking about project management in construction exploring the skills required to manage uncertainty and offering techniques for thinking about the challenges involved The second edition takes the information processing perspective introduced in the first edition and develops it further In particular this approach deepens the reader's understanding of the dynamics in the construction project process from the value proposition inherent in the project mission to the functioning asset that generates value for its owners and users **Managing Construction Projects** is a unique and indispensable contribution to the available literature on construction project management It will be of particular benefit to advanced students of construction and construction project management as well as contractors and quantity surveyors

Reviews of the First edition A massive review of the art and science of the management of projects that has the great virtue of being a good read wherever it is touched It spills the dirt on things that went wrong elucidates the history so you can understand the industry's current stance draws on other countries' experience and explains the latest management processes Throughout it is liberally sprinkled with anecdotes and case histories which amply illustrate the dos and don'ts for practitioners wishing to deliver projects on time to expected quality and price A valuable book for students and practitioners alike John D Findlay Director Stent This is a valuable source for practitioners and students It covers the A-Z of project management in a confident contemporary manner and provides a powerful and much needed conceptual perspective in place of a purely prescriptive approach The engaging presentation introduces a range of challenges to established thinking about project management often by making comparisons between practices in the UK and those of other countries Peter Lansley Professor of Construction Management University of Reading A refreshing and unique study of information management and its impact upon international construction project management The book is well presented and written logical and succinct and is flexible enough to allow readers to either read from start to finish or to dip into selected chapters This book deserves to be an established text for any construction or civil engineering undergraduate and/or postgraduate course CNBR 25th November 2003 Generous use is made of anecdotes and case histories throughout to support the theory the book illustrates the mistakes made by others and the means to deliver projects on time and to cost Building Services Journal April 2004

**Understanding Architecture** Hazel Conway, Rowan Roenisch, 2005-07-22 First published in 1994 Routledge is an imprint of Taylor Francis an informal company      **Women and Career** Julia Evetts, 2014-09-19 Addresses the difficulties faced by women who embark on careers in the professions and considers the future of equal opportunities policies at a time of recession and high unemployment It also explores the need to de-gender the concept of career in order to encompass women's expectations      **Managing Overseas Construction Contracting** D. A. Langford, V. R. Rowland, 1995 Increasingly more

and more clients are seeking to procure construction work on a global basis designers from one country contractors from another materials and subcontractors from yet others In such a complex multi organisational and cross cultural setting the management of the construction environment and process is likely to create a formidable challenge Managing overseas construction contracting addresses these challenges and provides practical guidance on the best approaches to take to ensure the best results The book will be of benefit and interest to all professional practitioners in construction and finance who are currently involved in or planning to be involved in overseas construction It will also be of particular interest to undergraduates and graduates with an interest in overseas construction who are specialising in the built environment development economics or project management The book has been divided into five parts with each part addressing a particular element of the international construction process Part I analyses the range of stakeholders that a company will need to satisfy This includes both internal stakeholders such as employees and external stakeholders such as subcontractors and suppliers Part II explores the marketing process This section has been broken down into three themes marketing strategy market evaluation and marketing tactics Part III looks at the task necessary in the successful execution of the construction project It begins by reviewing the project plan and how the diverse resources of labour subcontractors plant equipment and materials are procured brought to site and incorporated into the works This section also looks at project management including how staff are motivated how quality is maintained and how safe working is assured Part IV takes stock of the process of international contracting by reviewing the characteristics of firms which operate in overseas settings Part V provides two in depth case studies which describe the project processes involved in the construction of a major irrigation scheme and a massive port development

### **Collaborative Relationships in Construction** Hedley

Smyth, Stephen Pryke, 2009-01-28 The book collects the latest research on both contractual and conceptual collaborative practices in construction It identifies common problems faced by the industry and draws out practical implications Construction projects are increasingly run in ways that undermine the traditional boundary of the firm and sometimes also the definition of the project coalition This poses challenges for construction firms whose clients demand ever increasing performance improvements as well as those firms who want to improve their strategies for greater collaboration to give themselves competitive advantage The editors identify three main themes collaborative relationships operating both in frameworks and within networks of contacts e g relational contracting in partnering supply chain management and other procurement driven initiatives The second theme is frameworks both contractual frameworks binding parties together over a series of contracts and conceptual frameworks used to develop future performance improvement arising from the proactive strategies of firms The third theme is the network of relationships that supports individuals and firms within the project coalition in delivering services and adding value to improve performance These networks define the investment and incentives supporting the inter firm and intra firm relationships as well as the formal contractual conditions through which such



incentives flow Networks of information exchange define the structure of the activity and help predict organisational configurations for successful project outcomes

An Architecture of Parts: Architects, Building Workers and Industrialisation in Britain 1940 - 1970 Christine Wall, 2013-07-04 This book is unique in describing the history of post war reconstruction from an entirely new perspective by focusing on the changing relationship between architects and building workers It considers individual as well as collective interactions with technical change and in doing so brings together for the first time an extraordinary range of sources including technical archives oral history and visual material to describe the construction process both during and in the decades after the war It focuses on the social aspects of production and the changes in working life for architects and building workers with increasing industrialization in particular analysing the effect on the building process of introducing dimensionally coordinated components Both architects and building workers have been accused of creating a built environment now popularly discredited architects responsible for poor design and building workers for poor workmanship However many of the structures and ideas underpinning this period of rapid change were revolutionary in their commitment to a complete transformation of the building process An Architecture of Parts adds to the growing literature on changes in the building world during and immediately after the Second World War It is significant both empirically and historically in its examination of the ideas technology and relationships that fired industrialization of the building process in mid century Britain

Housing Development Andrew Golland, Ron Blake, 2004 Brings together information on housing production housing provision and the housing environment highlighting the theoretical and policy contexts in which housing development takes place as an integrated process

The British Building Industry Since 1800 Christopher G. Powell, 1996 Powell introduces and describes two centuries of building activity and the building industry addressing such questions as why and what was built who decided to build and how they did so

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