

July 2005

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# REBUILDING IRAQ

## Actions Needed to Improve Use of Private Security Providers

On August 5, 2005, the PDF file was revised to correct the graphic in Figure 7 of the report. The right-most bar was increased to represent 4 contracts instead of 3 contracts.



# Rebuilding Iraq Actions Needed To Improve Use Of Private Security Providers

**M Mosston**



## **Rebuilding Iraq Actions Needed To Improve Use Of Private Security Providers:**

**Rebuilding Iraq** William Solis (au), David Cooper (au), 2005-11 The U S is spending billions of dollars to reconstruct Iraq while combating an insurgency that has targeted military 2 the U S military 3 U S agencies assessed the costs of using private security providers on reconstruction contracts Includes recommendations to the Secretaries of Defense State the Admin U S Agency for International Development USAID Charts tables **Hard Lessons: the Iraq Reconstruction**

**Experience** Stuart W. Bowen, 2009-05 A combination of poor planning weak oversight and greed cheated U S taxpayers and undermined American forces in Iraq and Afghanistan U S taxpayers have paid nearly 51 billion for projects in Iraq including training the Iraqi army and police and rebuilding Iraq s oil electric justice health and transportation sectors Many of the projects did not succeed partly because of violence in Iraq and friction between U S officials in Washington and Iraqi officials in Baghdad The U S gov t was neither prepared for nor able to respond quickly to the ever changing demands of stabilizing Iraq and then rebuilding it This report reviews the problems in the war effort which the Bush admin claimed would cost 2 4 billion Charts and tables **Private Contractors and the Reconstruction of Iraq** Christopher Kinsey, 2009-09-10 Private Contractors and the Reconstruction of Iraq examines the controversial role of military contractors in the reconstruction of Iraq When Operation Iraqi Freedom was launched in March 2003 few if any of the Coalition s political leaders could have envisaged that within a few months the number of private contractors engaged to keep the troops supplied would exceed their actual combat strength This alternative army was not only to become the largest assemblage of contractors in living memory to accompany a military force into a war zone but was also responsible for a fundamental transformation of how military logistics were delivered This book explains how and why the US and UK governments became so dependent upon military contractors during the war in Iraq It also examines the ramifications this new dependency will have on future military operations as the conflict in Iraq has shown that private contractors are now indispensable to the attainment of both the military and political objectives of war Finally the book discusses what advantages and disadvantages these companies have brought to the reconstruction of Iraq and what lessons need to be learned from this experience This book will be of great interest to students of military and strategic studies Middle Eastern politics and international security and as well as policymakers and military professionals Christopher Kinsey is a lecturer in international security at King s College London Defence Studies Department at the Joint Services Command and Staff College Shrivenham His previous publications include Corporate Soldiers and International Security The Rise of Private Military Companies Routledge 2006 Iraq Reconstruction United States. Congress. House. Committee on Oversight and Government Reform, 2008 *Iraqi Reconstruction* United States. Congress. House. Committee on Oversight and Government Reform, 2007 **Contingency Contracting: Further Improvements Needed in Agency Tracking of Contractor Personnel and Contracts in Iraq and Afghanistan** John P. Hutton, 2011 This is a print on demand edition of a hard to find publication Discusses ongoing

efforts by the DoD the Dept of State State and the USAID to track info on contractor personnel and contracts in Iraq and Afghanistan The importance of such data is heightened by the unprecedented reliance on contractors in Iraq and Afghanistan and the evolving U S presence in the two countries This statement focuses on 1 how info on contractor personnel and contracts can assist agencies in managing and overseeing their use of contractors and 2 the status of DoD State and USAID s efforts to track statutorily required info on contractor personnel and contracts in Iraq and Afghanistan as well as recent recommendations to address the shortcomings identified in previous reports Charts and tables

**Betraying Our Troops** Dina Rasor, Robert Bauman, 2007-05-01 In this shocking exposé two government fraud experts reveal how private contractors have put the lives of countless American soldiers on the line while damaging our strategic interests and our image abroad From the shameful war profiteering of companies like Halliburton KBR to the sinister influence that corporate lobbyists have on American foreign policy Dina Rasor and Robert H Bauman paint a disturbing picture Here they give the inside story on troops forced to subsist on little food and contaminated water on officers afraid to lodge complaints because of Halliburton s political clout on millions of dollars in contractors bogus claims that are funded by American taxpayers Drawing on exclusive sources within government and the military the authors show how money and power have conspired to undermine our fighting forces and threaten the security of our country

**Terrorism**, 2009 **Terrorism: Documents of International and Local Control: 1st Series Index 2009** Douglas Lovelace, 2009-08-27 Although each main set volume of Terrorism 1st Series contains its own volume specific index this comprehensive Index places all the Index info from the last fifty main set volumes into one index volume Furthermore the volume specific indexes are only subject indexes whereas five different indexes appear within this one comprehensive index the subject index an index organized according to the title of the document an index based on the name of the document s author an index correlated to the document s year and a subject by year index This one all encompassing Index thus provides users with multiple ways to conduct research into four years worth of Terrorism 1st Series volumes

**Shadow Force** David Isenberg, 2008-12-30 From their limited use in China during World War II for example to their often clandestine use in Vietnam ferrying supplies before the war escalated in 1964 and 1965 when their role became more prominent and public private military contractors PMCs have played made essential contributions to the success and failures of the military and United States Today with an emphasis on force restructuring mandated by the Pentagon the role of PMCs and their impact on policy making decisions is at an all time peak This work analyzes that impact focusing specifically on PMCs in Iraq since the fall of Saddam Hussein in 2003 Isenberg dissects their responsibilities the friction that exists between contractors and military commanders problems of protocol and accountability as well as the problems of regulation and control that PMC companies create for domestic politics Isenberg organizes his work thematically addressing all facets of PMCs in the current conflict from identifying who the most influential companies are and how they got to that point to the issues that the government military and contractors themselves face when they take

the field He also analyzes the problem of command control and accountability It is no secret that PMCs have been the source of consternation and grief to American military commanders in the field As they work to establish more routine protocols in the field however questions are also being raised about the role of the contractors here at home The domestic political arena is perhaps the most crucial battleground on which the contractors must have success After all they make their corporate living off of taxpayer dollars and as such calls for regulation have resonated throughout Washington D C growing louder as the profile of PMCs increases during the current conflict The War on Terror Col. James P. Terry, 2013-05-30 Examining the legal dimension of the war on terror James P Terry carefully explores the myriad juridical concerns that must be addressed in prosecuting a war with few established legal boundaries **Rebuilding Iraq actions needed to improve use of private security providers : report to congressional committees.** , **Handbook of Defence Politics** Isaiah "Ike" Wilson III, James J.F. Forrest, 2011-03-28 Issues of defence politics and policy have long been at the forefront of political agendas and defining of international affairs However the dramatic changes to the global system that have taken place since the end of the Cold War and particularly since the terror attacks on the USA on 11 September 2001 have amplified the world's attention toward political and policy issues of national regional and global security The focus of this volume is on examining the fundamental causes of and defence policy responses to this new post 9 11 security environment Edited by Isaiah Ike Wilson III and James J F Forest of the US Military Academy West Point USA this volume is international in scope with pieces written by experts in the field offering a collection of up to date and balanced insights on key contemporary issues of concern to defence policymakers The book will be an invaluable reference tool for academics and students researchers in international relations policymakers media professionals and government officials **Management and Oversight of Contingency Contracting in Hostile Zones** United States. Congress. Senate. Committee on Homeland Security and Governmental Affairs. Subcommittee on Federal Financial Management, Government Information, Federal Services, and International Security, 2008 Private Military and Security Companies Thomas Jäger, Gerhard Kümmel, 2009-04-23 Private Sicherheits- und Militärunternehmen erleben seit den 1990er Jahren einen außerordentlichen Boom und sind derzeit eines der spannendsten Phänomene in den internationalen Beziehungen Die Palette der von ihnen angebotenen Dienstleistungen ist groß Sie reichen von logistischer Unterstützung über Aufklärung bis hin zu Kampfeinsätzen Zu ihren Kunden zählen Regierungen Wirtschaftsunternehmen internationale Organisationen NGOs humanitäre Organisationen sowie Privatpersonen Gegenwärtig lässt sich an den Auseinandersetzungen im Irak sowohl die Aktualität wie auch die Brisanz ihres Einsatzes illustrieren gibt es doch Anzeichen dafür dass Beschäftigte solcher Unternehmen auch in die Folterung von Gefangenen verwickelt sind Die Beiträge des Sammelbandes aus der Feder nationaler wie internationaler Expertinnen und Experten beschreiben und analysieren verschiedene Typen von privaten Sicherheits- und Militärunternehmens ihre Dienstleistungen und die Umstände die ihren Boom befördert haben Sie diskutieren die Vor- wie auch die Nachteile ihres

Einsatzes und beschreiben Instrumente die die Tätigkeit dieser Unternehmen stärker reglementieren und kontrollieren können

**Private Military and Security Companies** Andrew Alexandra, Deane-Peter Baker, Marina Caparini, 2009-10-16  
Over the past twenty years Private Military and Security Companies PMSCs have become significant elements of national security arrangements assuming many of the functions that have traditionally been undertaken by state armies Given the centrality of control over the use of coercive force to the functioning and identity of the modern state and to international order these developments clearly are of great practical and conceptual interest This edited volume provides an interdisciplinary overview of PMSCs what they are why they have emerged in their current form how they operate their current and likely future military political social and economic impact and the moral and legal constraints that do and should apply to their operation The book focuses firstly upon normative issues raised by the development of PMSCs and then upon state regulation and policy towards PMSCs examining finally the impact of PMSCs on civil military relations It takes an innovative approach bringing theory and empirical research into mutually illuminating contact Includes contributions from experts in IR political theory international and corporate law and economics and also breaks important new ground by including philosophical discussions of PMSCs

The Markets for Force Molly Dunigan, Ulrich Petersohn, 2015-01-21 The Markets for Force examines and compares the markets for private military and security contractors in twelve nations Argentina Guatemala Peru Ecuador the United Kingdom the Czech Republic Ukraine Russia Afghanistan China Canada and the United States Editors Molly Dunigan and Ulrich Petersohn argue that the global market for force is actually a conglomeration of many types of markets that vary according to local politics and geostrategic context Each case study investigates the particular characteristics of the region's market how each market evolved into its current form and what consequence the privatized market may have for state military force and the provision of public safety The comparative standpoint sheds light on better known markets but also those less frequently studied such as the state owned and managed security companies in China militaries working for private sector extractive industries in Ecuador and Peru and the ways warlord forces overlap with private security companies in Afghanistan An invaluable resource for scholars and policymakers alike The Markets for Force offers both an empirical analysis of variations in private military and security companies across the globe and deeper theoretical knowledge of how such markets develop Contributors Olivia Allison Oldrich Bures Jennifer Catallo Molly Dunigan Scott Fitzsimmons Maiah Jaskoski Kristina Mani Carlos Ortiz Ulrich Petersohn Jake Sherman Christopher Spearin

*Handbook on the Economics of Conflict* Derek L. Braddon, Keith Hartley, 2011-01-01 The Handbook on the Economics of Conflict conveys how economics can contribute to the understanding of conflict in its various dimensions embracing world wars regional conflicts terrorism and the role of peacekeeping in conflict prevention The economics of conflict is a relatively new branch of the discipline of economics Conflict provides opportunities for applying game theory involving strategic behaviour interactions and interdependence between adversaries The Handbook demonstrates that

conflict and its prevention is costly it considers new dimensions such as ethnic cleansing destructive power terrorism corruption the impact of new technology peacekeeping the role of economists in defence ministries and the use of private contractors in conflict

**America's Mercenaries: War By Proxy** Major Kevin G. Collins, 2014-08-15 Although the government's reliance on contractors to support military forces is not a new phenomenon the degree to which contractors are involved in Operations Enduring Freedom and Iraqi Freedom OIF has increased substantially In OIF in particular contractors perform a wide range of services in support of stabilization and reconstruction efforts Perhaps the most controversial and arguably the most troublesome of these contractors are those that are armed and use violence in the course of fulfilling their contractual obligations This thesis explores whether or not such contractors herein identified as private security providers PSPs have a destabilizing influence on United States political and military objectives In doing so the thesis identifies and evaluates the legal environment in which PSPs operate the intersection between PSP activities and critical requirements and vulnerabilities of coalition forces and PSP involvement within logical lines of operation within Iraq In concluding the author posits that PSPs have a destabilizing impact on not only the political and military mission but the United States military as well Finally the author provides recommendations for employing PSPs in the present and future conflicts

*Corporate Security Responsibility?* N. Deitelhoff, K. Wolf, 2010-01-13 Corporate Security Responsibility focuses on the role of private business in zones of conflict The book contributes to closing the gap between research on Global Governance and Peace and Conflict Studies It applies a systematic research design to the study of corporate governance contributions to peace and security across a number of cases

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